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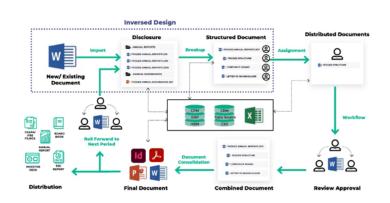
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"Fluence's acquisition of Sturnis365 adds the essential capability of efficiently creating and managing documents for regulatory filings and broader narrative reporting, including internal board books, investor presentations and more stringent ESG reporting."







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Other transmit Met finance or Per to growth of 2.3%, in 0M20, revenue bectired by 6.8% with revenue per to growth of 1.6%. • Volume: Total volumes growthy 19, 19% in 3020, with own beer volumes to by 2.5% in 0M20, total volumes decired by 8.2% with own beer volumes down by 5.3% in 0M20, total volumes decired by 8.2% with own beer volumes down by 5.3% in 0M20, total volumes decired by 8.2% with own beer volumes down by 5.3% in 0M20, total volumes decired by 8.2% with own beer volumes down by 5.3% in 0M20, total volumes down by 5.3% in 0M20, t		 Revenue: Revenue grew by 4.0% in 3Q 	20 positively impa	icted by a hea	althy volume	performance ar	nd revenue	
Not function Volume: Total volumes grow by 1.9% in 3220, with own beer volumes by by 2.6% and non-beer volumes grow by 1.9% in 3220, with own beer volumes for volumes for the volumes								
Net finance co Some by 25% in 642% total volumes factured by 82%, with own beer volumes fourt by 83% a non-beer volumes fourt by 25% Interestion Global Brands: Combined revenues of our global brands, Budweiser, Stella Artos and Corona, Increased B, 25% globally and by 61% outside of their respective home markets in 3020. In 6420 the combin revenues of our global brands, Societted by 72% globally and by 75% outside of their respective hom markets in 3020. In 6420 the combin revenues of our global brands. Societted by 72% globally and by 75% outside of their respective hom markets in 3020. In 6420 the combin revenues of our global brands for a 3020 and processed by 53% on a per hi basis. Non-receircle Cost of Sake (CoS): CoS increased by 96% in 3020 and processed by 53% on a per hi basis. Non-receircle FBITDA of 1882 million USD on a per hi basis. FBITDA: FBITDA of 1882 million USD represents in decreased of 95% in 3020, with EBITDA margin contracted by 432 type to 55.5% Net finance results. Net finance costs (scickding non-recurring net linence results) were 1333 million USD on the finance results. Net finance costs (scickding non-recurring net linence results) were 1333 million USD on the finance results.	Net finance inci							
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Global Brands: Conteried revenues of our global brands, Budwesser, Stella Artos and Corona, Increased District 61527 Superprivat Superpriva		non-beer volumes down by 5.9%.						
Intervenues of our global transferences Intervenues	oberning and ci	Global Brands: Combined revenues of or	ur global brands, B	udweiser, St	ella Artois ar	nd Corona, inc	reased by	
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Stee prior at twinter of equilibrium matrices. Non-recurrin Cost of Sales (CoS): CoS (increased) by 9.6% in 3Q20 and increased) by 9.3% on a per hitbasis, driven prima by Supply chain adjustments implemented to meet evolving demand, in 90420, CoS (increased) by 1.4% of the formation of the transmer on th		revenues of our global brands declined	by 7.2% global	y and by 73	5% outside	of their respec	tive home	
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Increased by 10.8% on a per ki basis. Increased by 10.8% on a per ki basis. Mode branket Order market EBITDA: EBITDA of 4.892 million USD represents <u>a decreases</u> of 0.6% in 3020, with EBITDA many Early hermanice Contraction of 1.8% bys to 38.2% in 2M20. EBITDA Sectimed by 16.7% to 12.254 million USD a EBITDA many contracted by 4.32 bys to 35.9% Net finance results. Net finance costs (excluding non-recurring net linence results) were 1.333 million USD	Number of equi	Cost of Sales (CoS): CoS increased by 9.6% in 3020 and increased by 8.3% on a per hi basis, driven primarily						
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ageo comparea to 1577 million USD in 13019. Net finance costs were 15 537 million USD in 19020 compar		3020 compared to 677 million USD in 3019 Net finance costs were 5 537 million USD in 9M20 compared						
to 2.047 million USD in CALLOR The Insurance in CALLOR man extension that the second state								
to 2 047 million USD in 9M19. The increase in 9M20 was primarily driven by a mark-to-market loss								
1747 million USD linked to the hedging of our share-based payment programs compared to a gain of 167		1 /4/ million USD linked to the hedging	or our share-based	payment pro	grams comp	area to a gain	01 1 672	

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